Finding Profit in 2024

Manitoba Crop Costs of Production

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Manitoba Agriculture

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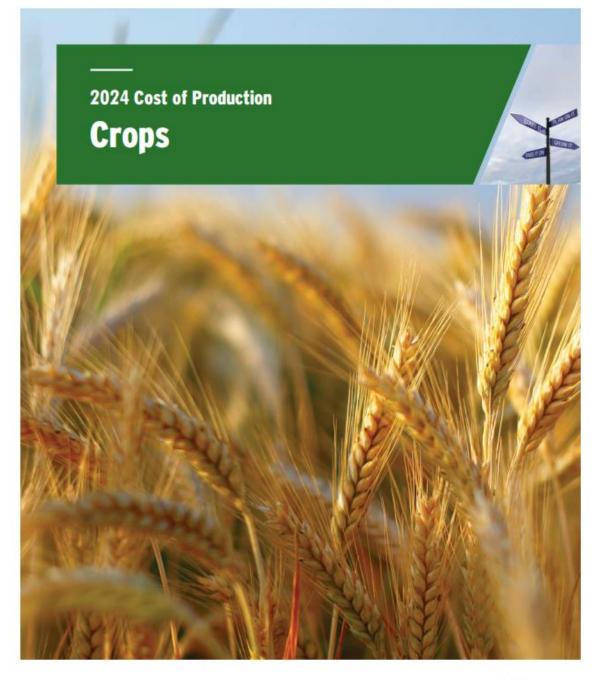
BRAKE CHECK AREA



Overview

- 2024 Crop Costs of Production
- Equipment costs
 - 2024/25 Machinery Guide
- Fertilizer costing
 - Increasing profit using 4R fertilizer BMP's



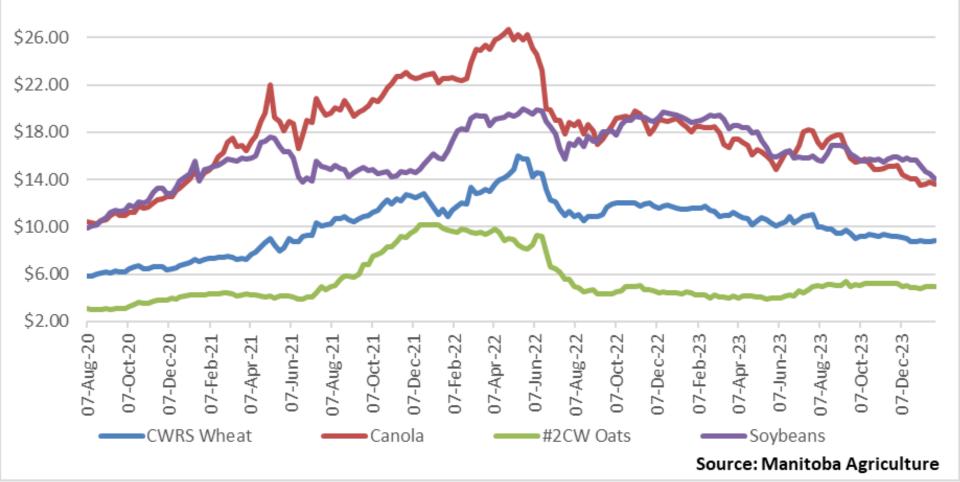








Average MB Crop Prices per bushel Aug 2020 - Jan 2024 (weekly close)





New crop prices – Fall 2024

2024 Crop COP (as of Dec 1/23)

- HRS Wheat \$9.25/bu
- Oats \$5.00/bu
- Canola \$15.75/bu
- Corn \$6.25/bu
- Soybeans \$15.25/bu

As of February 5, 2024

- HRS Wheat \$8.25/bu
- Oats \$4.75/bu
- Canola \$13.00/bu
- Corn \$5.25/bu
- Soybeans \$13.50/bu



Manitoba Agriculture Crop Costs of Production Comparison 2019-2024 (\$/acre) \$900 \$800 \$700 \$600 \$500 \$400 \$300 \$200 \$100 \$0 Wheat (HRS) Canola Grain Corn Oats Soybeans ■ 19/20 ■ 20/21 ■ 21/22 ■ 22/23 ■ 23/24 Source: Manitoba Agriculture



Profitability Ranking (top 8 acreage crops)

Grain prices as of Feb 5/24

- 1 Oats
- 2 Soybeans
- 3 NHR Wheat
- 4 HRS Wheat
- 5 Canola
- 6 Peas
- 7 Corn
- 8 Barley

Net Profit (\$2.49)/ac (\$27.22)/ac (\$63.59)/ac (\$69.79)/ac (\$88.83)/ac (\$102.44)/ac (\$150.86)/ac (\$191.21)/ac Margin over Operating \$215.09/ac \$190.36/ac \$153.99/ac \$147.79/ac \$128.74/ac \$115.14/ac \$86.60/ac \$26.37/ac

Profitability Ranking (top 8 acreage crops)

Grain prices in COP (Dec 1/23)

- 1 Soybeans \$39.28/ac
- 2 Canola \$34.92/ac
- 3 Oats \$26.26/ac
- 4 HRS Wheat (\$4.79)/ac
- 5 NHR Wheat (\$11.09)/ac
- 6 Corn (\$15.86)/ac
- 7 Barley (\$74.21)/ac
- 8 Peas (\$77.44)/ac

Grain prices as of Feb 5/24

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- 1 Oats (\$2.49)/ac
- 2 Soybeans (\$27.22)/ac
- 3 NHR Wheat (\$63.59)/ac
- 4 HRS Wheat (\$69.79)/ac
- 5 Canola (\$88.83)/ac
- 6 Peas (\$102.44)/ac
- 7 Corn (\$150.86)/ac
- 8 Barley (\$191.21)/ac



Risk?

Agrilnsurance coverage = insured yield x insured price



Risk?

2023 Agrilnsurance crop dollar values:

- Canola \$19.62/bu
- Corn \$8.00/bu
- HRS Wheat \$11.29/bu
- Oats \$4.94/bu
- Soybeans \$16.06/bu

2024 Agrilnsurance crop dollar values:

- Canola \$16.44/bu
- Corn \$6.86/bu
- HRS Wheat \$8.98/bu
- Oats \$4.40/bu
- Soybeans \$14.42/bu



Breakeven calculations

- Breakeven price: Cost/Yield
- Breakeven yield: Cost/Price
- What can we do with breakeven numbers?
 - Assess risk
 - Assess profitability
 - Reveal strengths and weaknesses in our farm



Breakeven Yields

	Breakever	Wheat - Hard Red Spring n Analysi	Oats	Corn	Canola	Soybeans
В	Breakeven Yield (Bu or Ib.)					
	Over Operating Costs	42.0	66.2	100	29.0	21
	Over Land Costs	11.0	20.3	16.2	6.4	6.7
	Over Machinery Costs	9.6	17.8	17.4	5.7	5.8
	Over Owners Labour & Lliving	<u>2.9</u>	<u>5.4</u>	<u>4.3</u>	4.7	1.8
	Over Total Costs	65.5	109.7	137.9	42.8	35.3



Breakeven Price (\$/bu)

	Wheat - Hard Red Spring	Oats	Corn	Canola	Soybeans				
Breakeven Analysis									
Breakeven Price Per Unit									
Over Operating Costs	\$5.98	\$2.88	\$4.61	\$10.14	\$8.49				
Over Land Costs	\$1.56	\$0.88	\$0.75	\$2.25	\$2.67				
Over Machinery Costs	\$1.37	\$0.78	\$0.81	\$1.98	\$2.35				
Over Owners Labour & Lliving	<u>\$0.42</u>	\$0.23	\$0.20	\$0.60	\$0.71				
Over Total Costs	\$9.32	\$4.77	\$6.37	\$14.97	\$14.22				



2024/2025 Cost of Production Farm Machinery







Equipment values have increased...

- Medium FWA Tractor (160-224 hp)
 - **– †**35%
- Large 4WD Tractor (550+ hp)
 - **− †**28%
- Class 9 Combine
 - <mark>†</mark>27%
- Flex auger header (35')
 - **†**23%
- Large Air Drill with Independent Openers (66-86')
 62%
- High Clearance Sprayer (1200 gal 120' booms)
 131%



Uses for the guide & calculator

- Neighbour to neighbour
- Family end of season equipment reconciling
- Printed guide, Excel & Online calculators
- Not intended to be used to establish rates for companies that rent equipment out/custom farm as a business
 - This is a cost basis calculation



How costs are determined

- Cost of ownership
 - Equipment value & depreciation
 - Financing costs
 - Insurance & housing
- Operating costs
 - Repair & maintenance (R&M)
 - Fuel Costs

– Labour



How costs are determined

- Margin
 - On ownership & R&M (for rental rates & custom rates)
 - On labour and fuel (for custom rates)
- Work rate
 - Acres per hour
- Hours of use per year



Impacts of changes

- Let's take a Class 8 combine with 35' flex auger header:
 - Class 8 combine value \$750,000
 - 35' flex auger header value \$80,000
 - Total equipment value \$830,000
 - Finance rate 50% financed @ 8.5%
 - Opportunity cost 50% equity @ 1.5%
 - Repair & maintenance 2.63% of equipment value/year
 - Work rate 15 ac/hr (4.5 mph @ 35' @ 80% field efficiency)
 - Annual hours of use 250 hours
 - Rental rate \$418/hr or \$28/ac
 - Custom rate \$563/hr or \$38/ac



What if we take 50% of the equipment cost?

- Change from \$830,000 to \$415,000
 - Represent a used combine & header
 - Same size; same work rates
- Rental rate \$209/hr or \$14/ac (\$50%)
- Custom rate \$354/hr or \$24/ac (\$37%)
 Fuel and labour remain the same
- Caution need to account for higher repair and maintenance costs



What if we finance 75% of the equipment cost?

- Total equipment value \$830,000
 But 75% financed with 25% down payment/equity
- Rental rate \$437/hr or \$29/ac (†5%)
- Custom rate \$582/hr or \$39/ac (\$3%)
 Fuel and labour remain the same
- Notes:
 - Combine 12 year lifespan before major rebuild
 - Headers 15 year lifespan before major rebuild
 - 33% salvage value after above lifespan



What if we decrease the interest rate to 4%?

- Total equipment value \$830,000
 But interest rate 4% instead of 8.5%; 50% financed
- Rental rate \$388/hr or \$26/ac (\$ 8%)
- Custom rate \$534/hr or \$36/ac (\$5%)
 - Fuel and labour remain the same
- Notes:
 - If we finance more of the equipment, this number will 1



What if we decrease the work rate by 1/3?

- Total equipment value \$830,000
 But work rate now 10 ac/hr (instead of 15 ac/hr)
- Rental rate:
 - \$/hr is the same
 - but \$/ac is now \$60/ac (114%)
- Custom rate
 - \$/hr is the same
 - but \$/ac is now \$80/ac († 111%)
- Notes:
 - Rates/hr unaffected by work rates



What if we reduce the annual hours of use by 50%?

- Total equipment value \$830,000
 But annual hours of use are 125 (instead of 250)
- Rental rate \$863/hr or \$56/ac (†100%)
- Custom rate \$981/hr or \$65/ac († 74%)

• Caution – need to get the use out of equipment to justify the costs.

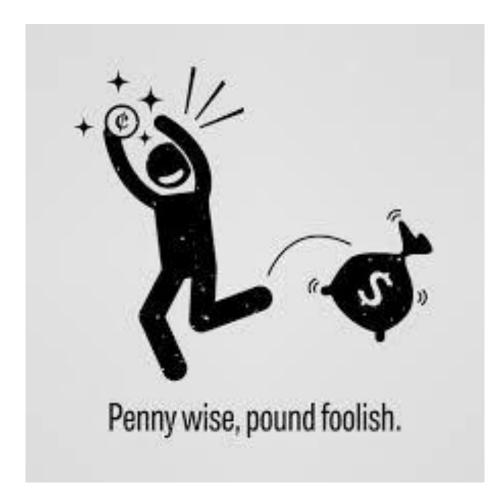


Sample of rates in the guide

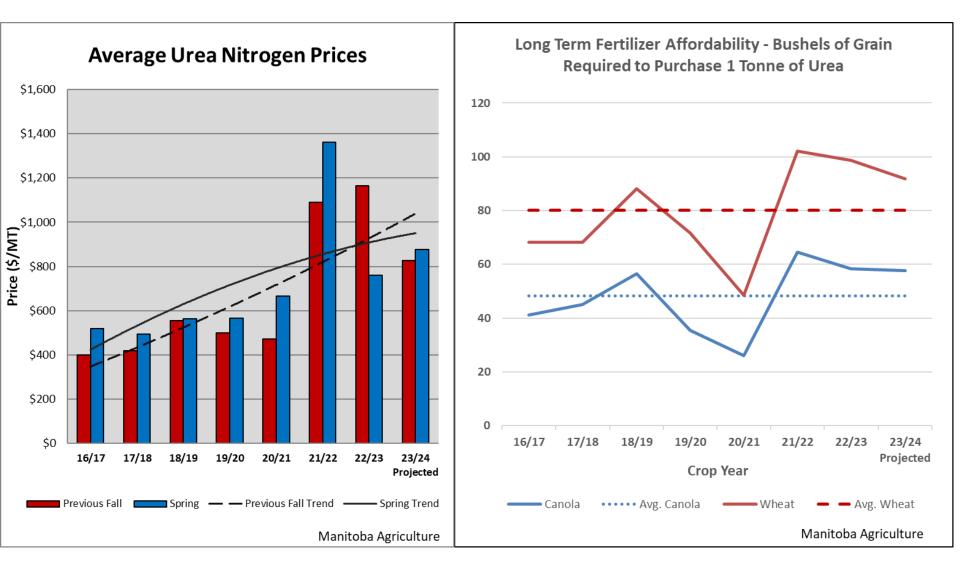
- Combine with header
 - Rental rate: \$268-\$764/hr
 - Custom rate: \$355-\$661/hr or \$31-\$44/ac
- Air drill
 - Rental rate: \$175-\$582/hr (excludes tractor)
 - Custom rate: \$454-\$933/hr or \$28-\$37/ac (includes tractor)
- SP Sprayer
 - Rental rate: \$496-\$756/hr
 - Custom rate: \$593-\$900/hr (no water hauling), or
 - \$10-\$11/ac (with water hauling)
- Land roller
 - Rental rate: \$75-\$110/ac or \$3-\$4/ac (excludes tractor)
 - Custom rate: \$288-\$389/ac or \$10-\$11/ac (includes tractor)



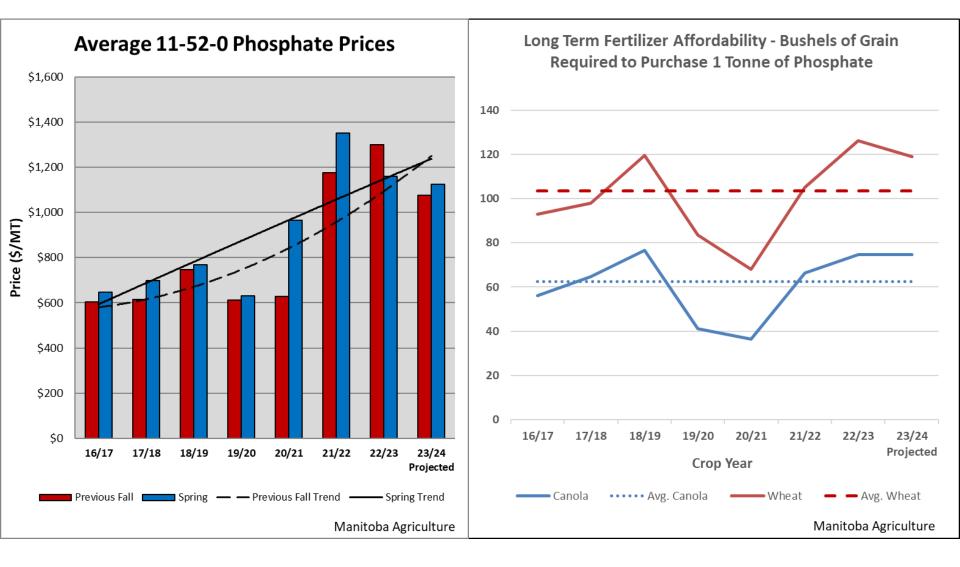
Fertilizer Costing



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Grain Prices (2022 Q4 average)

- Canola \$19.03/bu
- HRS Wheat \$11.91/bu
- Oats \$4.69/bu
- Corn \$9.07/bu

Fertilizer Prices (Fall 2022)

- Nitrogen
 - Urea \$1,150/t (\$1.13/lb)
 - NH3 \$1,960/t (\$1.08/lb)
- Phosphorous

 11-52 \$1,310/t



Grain Prices (2023 Q4 average)

- Canola \$14.95/bu
- HRS Wheat \$9.19/bu
- Oats \$5.14/bu
- Corn \$6.21/bu

Fertilizer Prices (Fall 2023)

- Nitrogen
 - Urea \$810/t (\$0.80/lb)
 - NH3 \$1,290/t (\$0.71/lb)
- Phosphorous

 11-52 \$1,070/t



Grain Prices (2023 Q4 average)

- Canola \$14.95/bu (\$21%)
- HRS Wheat \$9.19/bu (**1**23%)
- Oats \$5.14/bu (110%)
- Corn \$6.21/bu (**\$**32%)

Fertilizer Prices (Fall 2023)

- Nitrogen
 - Urea \$810/t (\$0.80/lb) ↓30%
 - NH3 \$1,290/t (\$0.71/lb) 🦊 34%
- Phosphorous

— 11-52 - \$1,070/t - 🦊 18%



Grain Prices (2023 Q4 average)

- Canola \$14.95/bu (\$21%)
- HRS Wheat \$9.19/bu (123%)
- Oats \$5.14/bu (110%)
- Corn \$6.21/bu (**\$**32%)

Fertilizer Prices (Fall 2023)

- Nitrogen
 - Urea \$810/t (\$0.80/lb) ↓30%
 - NH3 \$1,290/t (\$0.71/lb) 🦊 34%
- Phosphorous
 11-52 \$1,070/t \$18%

Gross Revenue decrease:

- Canola (\$184/ac) on 45 bu/ac
- HRS Wheat (\$177/ac) on 65 bu/ac
- Corn (\$386/ac) on 135 bu/ac

Operating expense decrease:

- Nitrogen
 - Urea \$40/ac on a 120 lb/ac app
 - NH3 \$45/ac on a 120 lb/ac app
- Phosphorous
 - 11-52 \$8/ac on a 40 lb/ac app



Using 4R's to Profit on the Farm

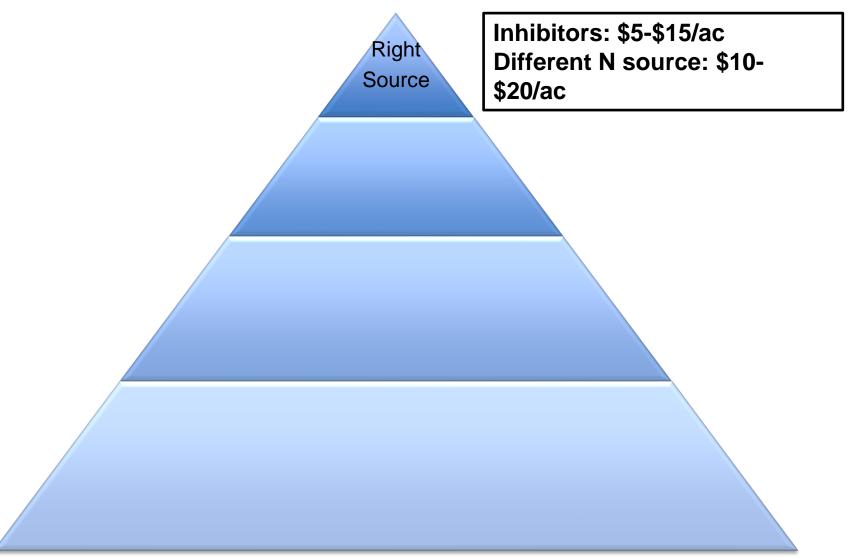
- It's too expensive to band:
- Challenges:
 - Increased fertilizer losses
 - Increased potential to under-fertilize crops
 - Increased potential for offtarget nutrient movement
 - Increased costs when using inhibitors



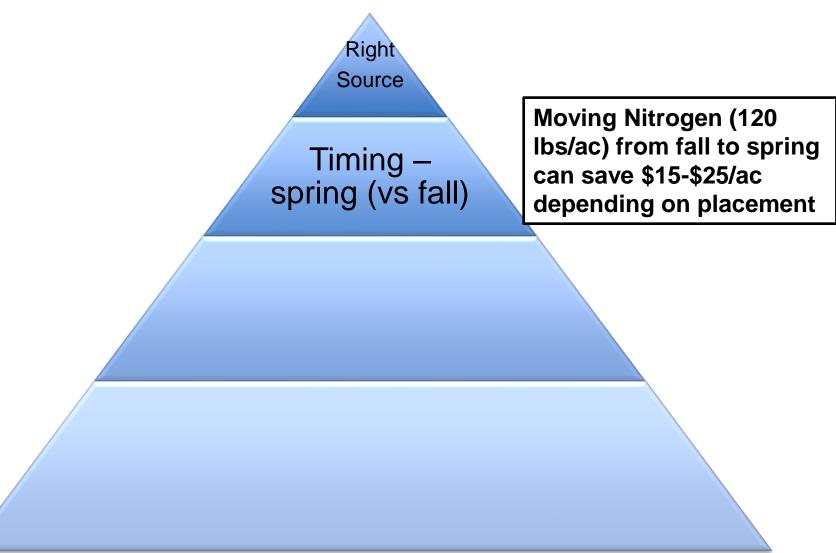
Using 4R's to Profit on the Farm

- It's too expensive not to band:
- Challenges:
 - Higher equipment investment
 - Workload (especially spring banding)
 - Longer seeding period when spring applying
 - Sensitive to fertilizer interruptions

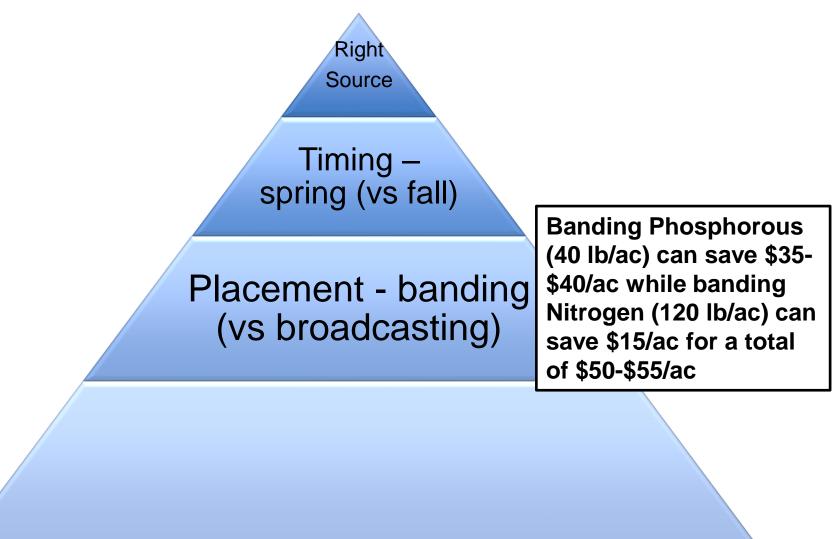




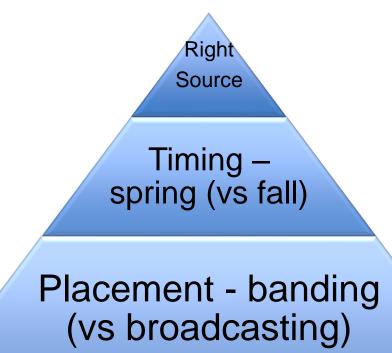












Increasing canola yield by 3-5 bu/ac increases profit by \$40-\$70/ac!

Right Rate – loss of income from crop loss due to underfertilizing



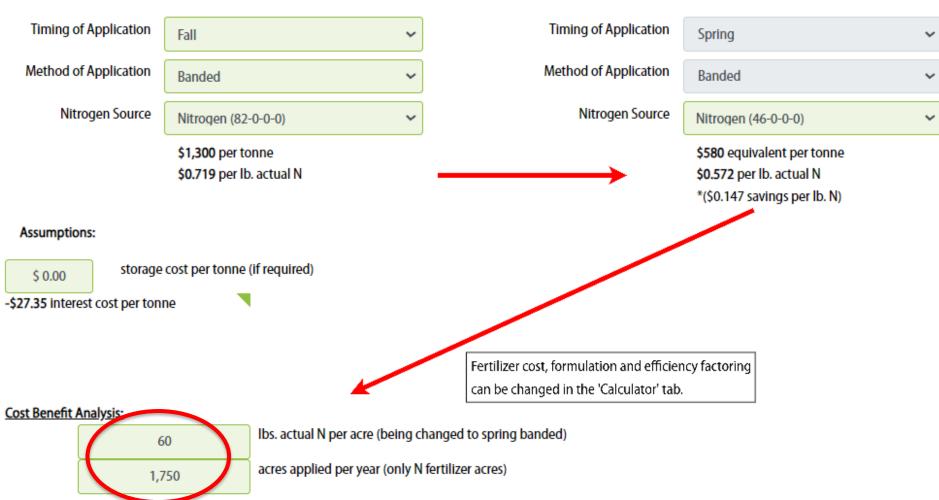
Using 4R's to Profit on the Farm

- Nothing is free in life:
 - Higher equipment investment
 - Potentially \$50,000 \$400,000 investment
 - \$3.50 \$28.50/ac (10 years; 2,000 ac/year)
 - Workload (especially spring banding)
 - Extra seasonal labour
 - \$15.00/ac (\$30,000 extra labour; 2,000 ac/year)
 - Longer seeding period when spring applying
 - Wheat 500 ac seeded 1 week later than usual
 - \$60/ac (90% yield factor at 65 bu/ac = 10% yield loss)
 - Sensitive to fertilizer supply interruptions
 - \$ \$\$\$\$

What if we switch to spring banding from fall banding?

Baseline Fertilizer Application

Equipment Purchase for Nitrogen Spring Banding Cost Benefit Analysis



Proposed Fertilizer Application

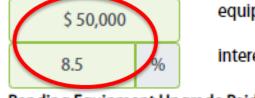
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What if we switch to spring banding from fall banding?

Calculation #1 - Breakeven Equipment Upgrade payback period (in years) payback period (in years) interest rate interest rate Banding Equipment Upgrade Paid For By Fertilizer Efficiency: \$60,824 Breakeven Capital to Spend (based on \$15,435 annual fertilizer savings over 5 years @ 8.5%) * If the actual cost of banding equipment is less, then it likely beneficial to invest in upgrades.

Calculation #2 - Payback Period for Equipment Upgrade



equipment upgrade cost

interest rate

Banding Equipment Upgrade Paid For By Fertilizer Efficiency:

3.9 Years breakeven payback period (based on \$15,435 annual fertilizer savings @ 8.5%)

* If the actual payback period of banding equipment is less, then it likely beneficial to invest in upgrades.



Take home messages...

- Don't party like its 2022 (or 2023)...2024 looks like a return to historically tighter margins
- Investments in equipment and technology must generate returns exceeding the investment cost
- Focus on crops that provide a return



Diversification is a protection against ignorance. It makes very little sense for those who know what they're doing.

— Warren Buffett —

AZQUOTES



Take home messages...

- Don't party like its 2022 (or 2023)...2024 looks like a return to historically tight margins
- Investments in equipment and technology must generate returns exceeding the investment cost
- Focus on crops that provide a return

Profitability will be with those who produce but keep costs in check



PLAN ON IT

GROW

START IT

PASS IT ON



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