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**PREMIER OF MANITOBA**

Room 204  
Legislative Building  
Winnipeg, Manitoba CANADA  
R3C 0V8

March 3, 2020

Honourable Rochelle Squires  
Minister of Municipal Relations and  
Minister Responsible for Francophone Affairs  
314 – 450 Broadway  
Winnipeg, Manitoba R3C 0V8

Dear Colleague:

The people of Manitoba have given us the honour of a second mandate to move Manitoba forward. Our commitments are clear and ambitious.

All Ministers will work as a team to achieve the Five Point Guarantee as set out in our 2019 platform. We will work hard to create 40,000 new jobs, reduce taxes and invest in a health care system that delivers better care sooner. We will complete the construction of 20 new schools to provide better environments for our children to learn. We will deliver our Made in Manitoba Climate and Green Plan to achieve our vision of the cleanest, greenest and most climate resilient province.

We will build a better, more efficient, responsive and open government that provides quality services to communities throughout Manitoba.

Manitobans deserve a government that reflects their values: honesty, integrity and a commitment to hard work. I expect all ministers to work as a team to achieve our platform commitments and to hold themselves to the highest ethical standards. Manitoba became the most improved province in Canada in our first term. That record of achievement and success will provide a strong foundation for an equally ambitious second mandate. We are a government that keeps its word. We have a record of public trust that cannot be compromised by conflicts of interest, complacency or entitlement.

As Minister of Municipal Relations, you will lead the following actions:

- Acting on recommendations of the 2019 Review of Planning, Permitting and Zoning in Manitoba which will significantly bolster our provincial GDP, municipal tax base and job creation potential, especially in Winnipeg, every day unnecessary permitting delays are reduced;
- Creating a capital region growth plan that will deliver better infrastructure at lower cost, more investment and improved development planning;
- Stabilizing the capital funding baskets to allow urban and rural municipalities to plan better;
- Assisting your colleague, the Minister of Infrastructure as he works with the City of Winnipeg and affected municipalities to advance Disaster Financial Assistance claims arising out of the 2019 Thanksgiving weekend storm to the federal government;
- Establishing a collaborative process with the Association of Manitoba Municipalities to strengthen provincial-municipal growth and partnership opportunities, with a balanced discussion of both revenues and expenditures;
- Establishing a Municipal Audit and Accountability Program to provide third party value-for-money audits for willing municipalities wanting to identify ineffective spending and innovative solutions towards improved services and lower taxes;
- With your colleagues, the Ministers of Education and Conservation and Climate and Economic Development and Training, increasing program support for non-profit and government enviro-team jobs to support youth and rural employment, achieve environmental outcomes, and modernize environmental certification delivery;
- Integrating the Office of the Fire Commissioner into your department;
- Working with your colleague, the Minister of Infrastructure, to consult with the Winnipeg Metropolitan Region and Association of Manitoba Municipalities on \$45M of provincial flood prevention investments in Budget 2020 to deliver to enhance our resilience;
- Continuing to improve the Building Sustainable Communities Program to modernize and strengthen the non-profit sector and promote capacity, sustainability and resilience in community;
- Implementing code of conduct legislation to create and maintain a respectful environment within municipal councils; and
- Working with your colleague, the Minister of Conservation and Climate, on enhancing our provincial trail network, composting and waste diversion systems.

As Minister responsible for Francophone Affairs, you will ensure the continued vitality of the francophonie in Manitoba by reviewing and responding to the recommendations of the recent Annual Report on French Language Services to continue to build bilingual public service capacity, improve consultation and collaboration with the community and support Manitobans who choose to live in French.

You will work collaboratively with the public service, stakeholders and citizens to keep our promises. We are committed to ensuring all employees are treated with dignity and respect. There is no place for harassment of any kind in the civil service or any workplace, you must remain vigilant in ensuring there is no wrong door and not sit silent if you see others around you falling short of these standards.

We have established Ideas Funds across summary government to encourage front line service providers to come forward with innovative proposals to modernize and improve the way we deliver services Manitobans need. You will encourage your front line service providers to avail themselves of this opportunity.

Both with your department and the entities that receive our financial support, you will emphasize the need for continuous progress on spending within our budgets, reducing administrative costs and finding ways to ensure value for taxpayers' money.

As a member of Executive Council, you will continue to support our work to transform the public service, including the deployment of balanced scorecards to report on our progress and ensure Manitobans understand what we are doing and why we are doing it. As elected representatives of the people, we must always ensure that we remain transparent and accountable for our actions. Manitobans expect nothing less.

Sincerely,

Original signed by

Brian Pallister